Manufacturing - Metal

	2013	2014	2015	2016
Total Revenue	100.0%	100.0%	100.0%	100.0%
Cost of Sales	79.9%	80.1%	80.2%	78.2%
Gross Profit	20.1%	19.9%	19.8%	21.8%
Operating Expenses	16.4%	16.4%	16.5%	18.6%
Operating Profit	3.7%	3.6%	3.4%	3.2%
Interest Expense	0.3%	0.3%	0.3%	0.4%
Other (Income)/Expense	-0.3%	-0.9%	-0.9%	0.3%
Pre-Tax Income	3.7%	4.2%	4.0%	2.6%
Income Tax Expense	0.1%	0.2%	0.1%	0.1%
Net Income	3.6%	4.0%	3.9%	2.5%
EBITDA*	7.0%	7.2%	7.0%	6.2%
Cash and Equivalents	40.2%	38.5%	37.5%	38.9%
Accounts Receivable	15.9%	15.0%	15.7%	14.5%
Inventory	17.2%	19.9%	18.4%	18.5%
Net Fixed Assets	17.6%	17.3%	16.5%	14.9%
Other Assets	9.1%	9.3%	11.8%	13.2%
Total Assets	100.0%	100.0%	100.0%	100.0%
Accounts Payable	8.0%	8.1%	7.4%	8.0%
Interest-Bearing Debt	9.3%	9.4%	8.5%	8.4%
Other Liabilities	15.6%	15.9%	15.2%	13.9%
Total Liabilities	32.9%	33.4%	31.1%	30.3%
Total Equity	67.1%	66.6%	68.9%	69.7%
Total Liabilities & Equity	100.0%	100.0%	100.0%	100.0%
Days Accounts Receivable	49.4	45.5	47.3	50.7
	49.4 67.1	45.5 75.6	69.1	83.2
Days Inventory	31.3	30.8	27.8	35.8
Days Payable	31.3	30.6	27.0	33.6
Usage of Available Lines of Credit	52.9%	47.5%	45.8%	45.8%
Average Borrowing Cost	4.1%	3.3%	3.8%	4.3%
Growth Rates		2014	2015	2016
Sales		1.9%	-3.2%	-16.1%
Net Income		15.3%	-7.0%	-45.9%
EBITDA		4.2%	-5.1%	-26.2%
Debt Outstanding		1.0%	-13.9%	-2.9%
Investment in Fixed Assets		30.0%	-26.0%	-23.1%

^{*} Earnings before Interest, Taxes, Depreciation and Amortization